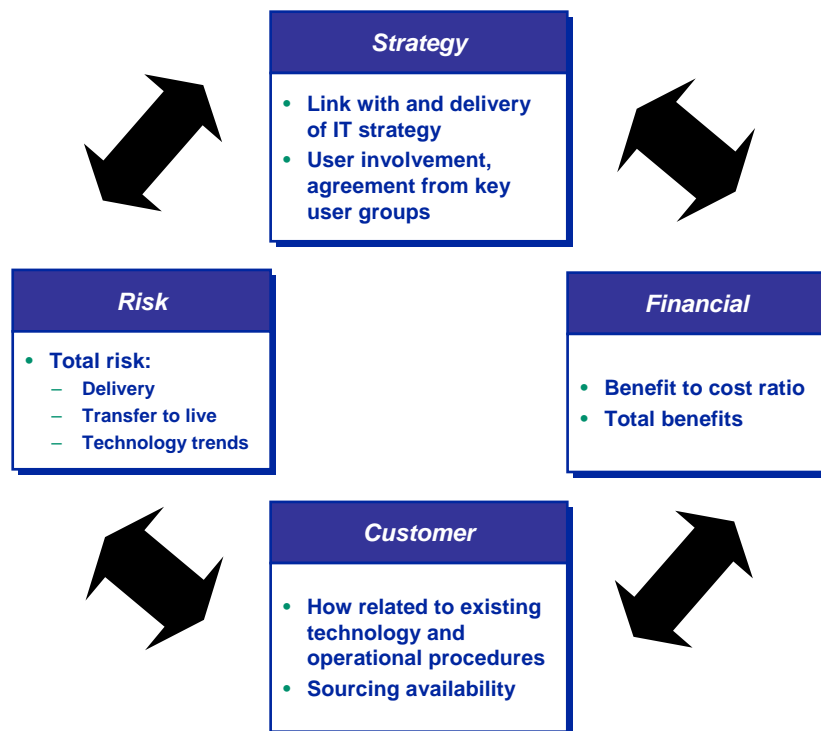
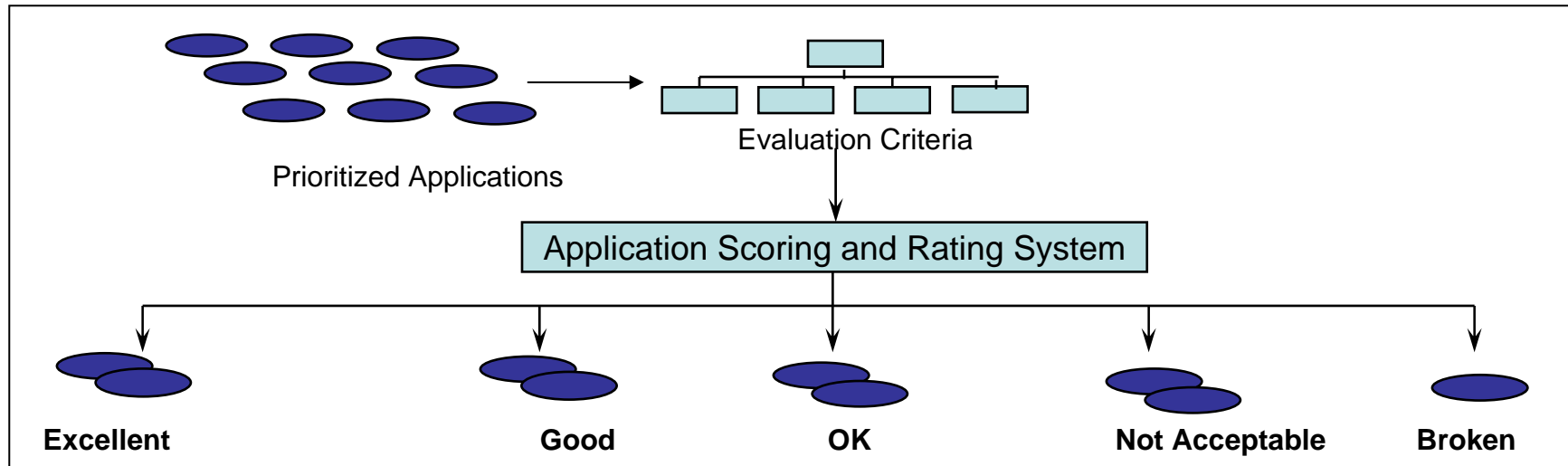


# Sample Portfolio Prioritization Criteria



Parameter	Prioritization Criteria	Definition	If the answer is	Score
Strategy	Alignment with Strategy	<ul style="list-style-type: none"> <li>• Supporting of an objective of the Army Campaign Plan</li> </ul>	Weak Medium Strong	0 5 10
Financial	Cost and Return	<ul style="list-style-type: none"> <li>• For example: IRR</li> </ul>	5% 10% 15%	0 5 10
Customer	Warfighter Need	<ul style="list-style-type: none"> <li>• Impact of not doing this project</li> <li>• Meets internal/external needs</li> <li>• Favorable impact on customer perception</li> </ul>	none-low medium high	0 5 10
Risk	Organizational	<ul style="list-style-type: none"> <li>• Impact of an ineffective implementation</li> <li>• Raise complex cross organizational dependencies/issues</li> </ul>	none-low medium high	10 5 0
	Technical Systems/Processes	<ul style="list-style-type: none"> <li>• Requires new or untested technology</li> <li>• Significant change to existing systems and processes or changes take longer than a year</li> <li>• Dependent on results of other running projects</li> </ul>	no some yes	10 5 0

# Sample Evaluation Criteria



# Example RACI-VS for Ongoing Management Process



(R)esponsible; (A)ccountable; (C)onsulted; (I)nformed; (V) Verify; (S) Sign off

<b>Activities</b>	<b>Portfolio Management Team</b>	<b>Chief Information Officer</b>	<b>Strategy Lead</b>	<b>Delivery Lead</b>	<b>Service Performance Lead</b>	<b>Change Delivery Managers</b>	<b>Competency Management and Sourcing Lead</b>	<b>Business Interest Directors</b>	<b>Leadership Support Group</b>
Assess current portfolio against strategy (portfolio balancing)	R	A				V			S
Identify gaps and instigate action	A	C			I				
Assess new project ideas against current portfolio and strategy	A	C		C				C	
Assess impact on budget		I	I						A
Assess impact on sourcing plans							A		
Collate information for stop/go decision prepared in a standard way									A
Stop/go decision on project ideas against prioritisation criteria	A	I	I		I			C	
Initiate change delivery project				A				C	
Allocate delivery change manager				A					
Obtain initial budget and resources		I	I			A			
Collate information for feasibility stop/go decision									A
Stop/go decision on feasibility against prioritisation criteria	A	I	I					C	
'Stop' project resources re-allocated				A				C	
'Start' project progress reviewed; deviations from time, quality, deliverables, strategy managed	A								



# Sample Questions for Developing the Initial Program/Project List



- What is the objective of the program/project?
- What warfighter or business need does the program/project support?
- How is progress tracked?
- What is the budgeted amount for this program/project this year?
- On a scale of 1 to 4, how difficult would it be to stop the program/project and why?
- What is the risk of not going ahead with this program/project?
- How could the program/project be improved?
- How could the program/project be sped up?
- Are there any areas of duplication with other programs/projects in the Domain, Mission Area or Army?

